



E. Christopher Johnson, Jr.
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January 12, 2007

David M. Prichard
Prichard, Hawkins, McFarland & Young
10101 Reunion Place - Suite 600
San Antonio, TX 78216

Dear David:

As you well know, General Motors Corporation is deeply committed to a diverse and excellent workforce. This commitment extends not only throughout our worldwide in-house family, but also to service and product suppliers to the Corporation. Therefore, the GM Legal Staff has made diversity of its internal staff and outside counsel an important criteria since 1987 when Harry Pearce communicated to all then outside counsel the importance of diversity and our commitment to increased opportunities for women and minority attorneys. To measure our progress in increasing those opportunities, we require all of our outside counsel to provide us with specific information for each timekeeper working on Corporation matters. At year-end, we compile this data so that we may evaluate our law firms' efforts toward this critical initiative.

I am pleased to inform you, that of the fifteen top-billing firms to General Motors in 2005 and 2006, Prichard, Hawkins, McFarland & Young was number one in percentage of minorities performing work on our behalf. I am proud to inform your firm of this accomplishment and to recognize your efforts to a diverse and capable group of professionals. You are encouraged to continue and increase this effort. From time to time, I may refer members of the media and other professional colleagues to you for insight about your firm's in-house program. Feel free to have clients or potential clients who share GM's commitment to contact me about details of this accomplishment and our own internal programs.

Again, congratulations to your firm and may you continue to be vigilant in your diversity efforts.

Sincerely,

A handwritten signature in black ink, appearing to read "E. Christopher Johnson, Jr." with a stylized flourish at the end.